

### **Recap On UOB IT Strategy**

- Aggressive move towards e-business
- Leveraging IT to strengthen our core competence
- Sophisticated data management to support marketing activities
- Proactive talent acquisition



## 'Internet Only' Bank?



- Preference for 'Touch, Click and Mortar' model in Singapore
- 'Customer Centric' vs 'Channel Centric'
- Possible use of Internet as the predominant delivery channel in countries where we do not have a strong 'Brick & Mortar' presence or sizable market share

**UOB eBusiness Initiatives** 



- Major Systems launched in 1999
  - Web Unit Trust
  - eTreasury
  - Mobile Banking
  - UOBS Trader

### **Review of UOB Online Services Usage**



Period Item	March 1999 to March 2000	January 2000 to July 2000
No. of Online Customers	427,178	599,890
No. of Transactions	407,280	475,331
Value (\$) of Transactions	\$157mn	\$325mn

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#### **UOB eBusiness Initiatives**



- New, enhanced Features and Services launched between January to June 2000.
  Examples:
  - e-Food
  - Online submission of Account Opening
  - Online submission of various Loans Application
  - Application and Activation of Cyberbank PIN via ATM
  - Global Currency Current Account and Statement Enquiry
  - IBG Auto Debit

# **UOB eBusiness Initiatives : Looking Ahead ...**

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- >>> Continue with our aggressive e-business drive
  - Emphasize on mobile technologies
  - Customer-centric focus
  - End-to-end integration
- >> Invest IT\$ in new regional acquisitions

### **UOB eBusiness Initiatives**

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- Major initiatives to be launched second half of 2000
  - Loyalty Program
  - Internet Bill Payment and Presentment
  - Single Logon and Personalisation
  - WAP Services
  - Regional Cyberbank
  - Alert Notification
  - Internet e-Banking
  - Lifestyle Services
  - Web Bullion and Futures

# Leveraging IT To Strengthen Our Core Competence



#### **UOB PowerLender**

- >> Fully integrated lending system
- >> First pilot launched June 2000
- >> Full launch in December 2000
- >>> Potential savings per annum = S\$ 13.75m
- Credit application preparation time can be potentially shortened by 30%

# Power

# Sophisticated Data Management To Support Marketing Activities

#### **UOB Sales Force Automation (SFA) System**

- A Customer Value Index (CVI) for each customer is computed using information from
  - Bank-wide Customer Information System &
  - Enterprise Data Warehouse
- We use of mining tools to predict customers' most likely purchase of products
- Information downloaded to mobile SFA platform

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# Sophisticated Data Management To Support Marketing Activities

#### Potential Benefits of UOB SFA System

- Better relationship management
- Higher customer retention rates
- Centralized contact history of customer interactions
- Enable higher rates of successful cross-selling and up-selling
- >>> Enable higher customer acquisition rate
- Enable the move to relationship-pricing vs product-pricing in the future

### **Proactive Talent Acquisition**

- Increased IT staff in Singapore
- Acquired Philippines and Thailand IT staff
- >> IT Shop in Bangalore



