

Building a Premier Regional Bank 2001 Results Presentation

Address by
Mr David Loh Hong Kit
Executive Vice President

8 March 2002

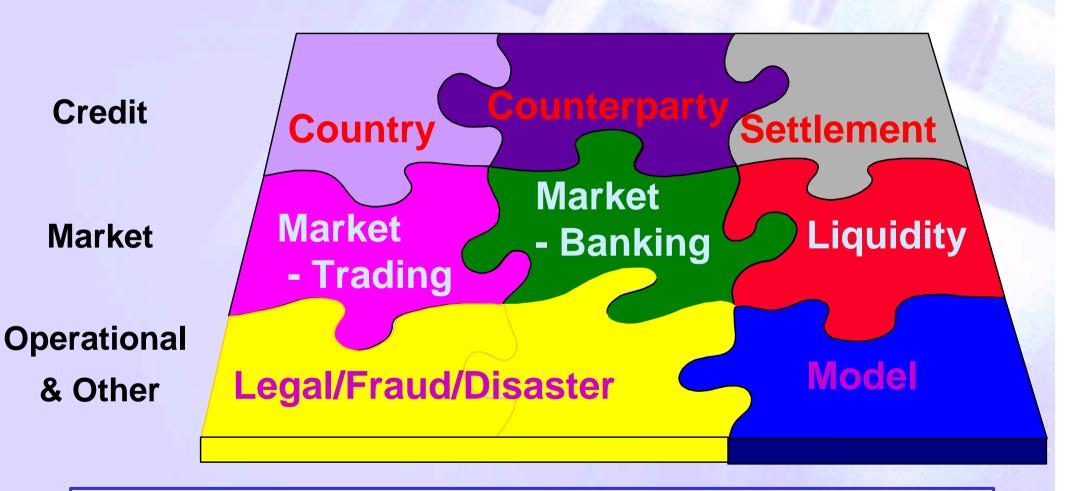
Disclaimer: The material that follows is a presentation of general background information about the Bank's activities current at the date of the presentation. It is information given in summary form and does not purport to be complete. It is not to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor. These should be considered, with or without professional advice when deciding if an investment is appropriate. UOB Bank accepts no liability whatsoever with respect to the use of this document or its contents.

Taxonomy of Risks

Credit

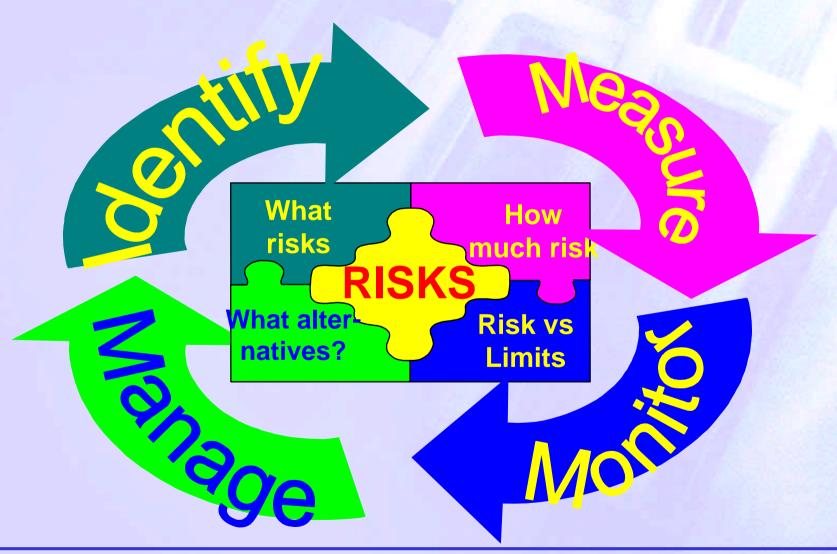
Market

& Other



UOB Group takes on a complex range of risk exposures in the course of its operations....

Risk Management Process



....requiring a well-defined process for managing risk exposure.

UOB Risk Corporate Governance



Credit Committee

Asset Liability
Committee

Investment Committee

Management Committee

formulate, review & approve policies & strategies on......

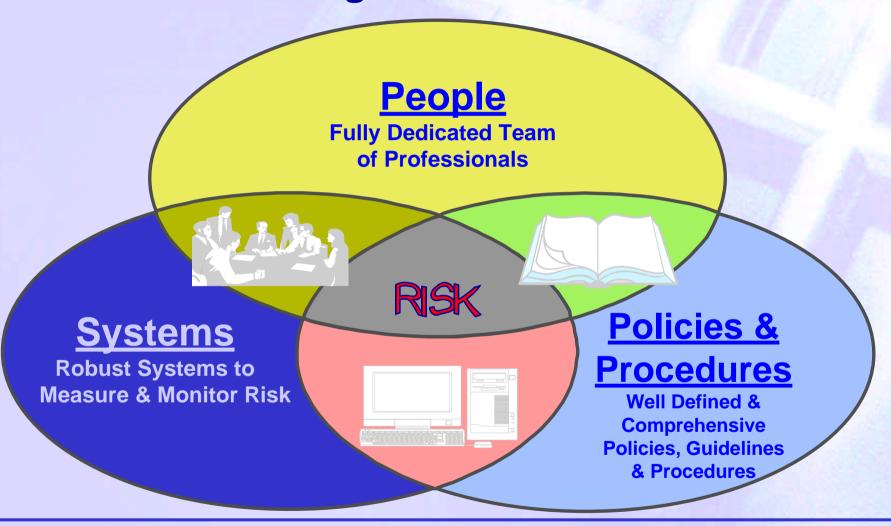
- credit risk
- counterparty risk
- country risk

- balance sheet structure
- liquidity needs
- trading activities

- investment
- management of funds
- operational risk matters
- business activities
- financial matters

UOB Group has a strong & independent governance structure with clear lines of responsibility for managing risk exposures.

Risk Management Infrastructure



Day-to-day risk management is performed by a dedicated team of professionals based on well-defined policies and procedures, and supported by robust systems.